

# APPENDIX C:

## REPORT OF ACCOMPLISHMENTS

# Report of Accomplishments

ACTIVITY	LEAD
<b>THEME 1: MAINTAIN ECONOMIC DEVELOPMENT AND FISCAL HEALTH</b>	
<b>Policy 1.1 - Promote Mixed Use, Nodal Development Along Major Corridors</b>	
Make proactive investments in designated mixed use centers (e.g., upgrade roads and sewers, parking structures, civic buildings, landscaping, etc.)	GCDOT, DWR, BOC
Revisit UDO Permitted Use Table and Supplemental Table to streamline zoning and development approval process	Planning & Development
Investigate forecasting ability to determine land use and fiscal implications of land use changes	Office of Economic Development, P&D
<b>Policy 1.2 - Promote Office Use as Part of Larger, Mixed Use Developments</b>	
Consider amending mixed use zoning district regulations to encourage incorporation of more office use	P&D
<b>Policy 1.3 - Coordinate with DWR on Placement of Water and Sewer in Conjunction with 2050 Sewer Master Plan</b>	
Evaluate future wastewater treatment capacity needs and location(s) for new and/or expanded water reclamation facilities.	DWR
Review and modify as necessary septic to sewer policies and ordinances.	DWR

STATUS				NOTES
Completed	Ongoing	Postponed	Dropped	
	X			DWR completed multiple sewer projects supporting mixed use centers (Gwinnett Place Mall, Exchange, and Gas South District, etc.) Ongoing projects to expand sewer capacity and service area to support future growth. Strategy LU 1.1.5 in the Community Work Program.
X				Adopted by board 9/26/23 in UDO amendments.
	X			Internal discussions ongoing regarding consultant on fiscal forecasting. Strategy LU 1.1.6 in the CWP.
X				Adopted by board 9/26/23 in UDO amendments.
	X			Evaluation of the County's future wastewater treatment capacity needs and initial site screening is complete. Currently evaluating easement restrictions and conducting site assessments. Ongoing efforts evaluating regional and local wastewater infrastructure and facilities, including basin planning effort and regional conveyance system expansion evaluation. Strategy SI 1.1.6 in the CWP.
	X			Evaluating use of low pressure sewer systems for septic to sewer conversion for select applicabilities. Included applicability of low pressure sewer within new section in our Water and Sewer Standards to be presented to the Board of Commissioners in December 2023. Strategy SI 1.1.7 in the CWP.

ACTIVITY	LEAD
<b>THEME 1: MAINTAIN ECONOMIC DEVELOPMENT AND FISCAL HEALTH</b>	
<b>Policy 1.4 - Promote University Parkway (SR 316) as Gwinnett’s Research and Development Belt</b>	
Continue to implement the strategy to upgrade University Parkway to a limited access highway.	DOT
Consider strategic implementation of improvements to support R&D Growth.	P&D, OED, GCDOT
Refer to 2011 Sector Plan for additional information regarding desired amenities to promote R&D corridor growth.	OED, Chamber of Commerce, Partnership Gwinnett
Foster “enterprise” relationship with Georgia Gwinnett College, Gwinnett Technical College, and Gwinnett Medical Center to encourage the transition of prosiming research ideas into successful businesses.	OED, schools, medical center, Partnership Gwinnett
Follow the implementation strategy to develop an R&D Overlay District with specific development regulations. Study the Innovation District Character Area.	P&D, BOC
Develop and implement promotional materials to attract businesses.	OED, Chamber of Commerce, and Partnership Gwinnett
<b>Policy 1.5 - Employ Debt Financing, User Fees, Public Private Partnerships, and Other Methods to Finance Major Infrastructure</b>	
Determine costs for capital improvement projects.	Various
Continue to issue bonds to cover infrastructure costs.	BOC
<b>Policy 1.6 - Encourage Redevelopment/Renovation of Existing Retail Centers</b>	
Conduct market forecast to determine the existing and anticipated market demand for commercial/retail uses along targeted corridors	OED, P&D
Determine priority retail centers for redevelopment. Study vacancy rates and recommend sites.	OED, P&D
Update existing land use map.	OED, P&D

STATUS				NOTES
Completed	Ongoing	Postponed	Dropped	
	X			Harbins Road recently converted. Strategy LU 1.2.6 in the CWP.
	X			Ongoing as part of Rowen Development. Strategy LU 1.2.6 in the CWP.
	X			Ongoing as part of Rowen Development. Strategy ED 2.2.7 in the CWP.
	X			Ongoing through economic development initiatives. Strategy ED 3.1.11 in the CWP.
	X			Innovation Overlay District adopted for Rowen. To be expanded to other areas along Hwy 316 and around the Water Tower in the future. Strategy LU 1.2.6 in the CWP.
X				Completed in 2022.
	X			Ongoing as project planning occurs. Strategy ED 1.1.9 in the CWP.
	X			Ongoing as infrastructure projects continue. Strategy ED 1.1.10 in the CWP.
	X			Wrap into new project in Land Use Element Strategy 3.1. - "Identify low hanging fruit opportunities for incremental redevelopment."
	X			Project started. Needs to be updated and expanded. Strategy LU 1.1.7 in the CWP.
X				Completed in 2020. Need a system to maintain.

ACTIVITY	LEAD
<b>THEME 2: FOSTER DEVELOPMENT</b>	
<b>Policy 2.1 - Institute a Variety of Redevelopment Incentives and Bonuses</b>	
Consider new mixed use zoning districts in appropriate character areas and promote redevelopment incentives that exchange increased Floor Area Ratio for community space.	P&D, BOC
Support small business activities through development of small business resource center and staff support.	OED, BOC
<b>Policy 2.2 - Promote Densification in Specific Areas Designated for Mixed Use Through Rezoning and Increased Infrastructure Capacity</b>	
Make complementary, proactive investments in redevelopment areas designated for higher densities.	P&D, Law Department
Revise zoning district text and/or create new districts to permit higher densities and design standards in specific areas in accordance with policy maps.	P&D
<b>Policy 2.3 - Use Tax Allocation Districts</b>	
Review streamlining the TAD policy/process.	
Secure bonds for projects.	
<b>Policy 2.4 - Promote Shared Infrastructure Facilities</b>	
Change applicable policies and ordinances to allow multiparcel owners to create and use shared storm water and parking facilities.	P&D, DWR
Develop a program to promote shared infrastructure facilities options to developers.	DWR, P&D, OED

STATUS				NOTES
Completed	Ongoing	Postponed	Dropped	
X				Unified Development Ordinance amendment adopted in September 2023.
X				Gwinnett Entrepreneur Center founded in 2022.
	X			Working on projects at SMTC, Gwinnett Place Mall, Rowen, OFS, Exchange. Strategy LU 1.2.7 in the CWP.
X				Unified Development ordinance amendment adopted in September 2023.
			X	No longer a priority.
			X	No longer a priority.
		X		County allows shared stormwater facilities for master-planned communities. For parcels with different ownership, Shared stormwater facilities are not considered for parcels with different ownership due to maintenance concerns. Strategy LU 1.2.8 in the CWP.
X				DWR allows shared infrastructure (basin and service area basis) as needed with the use of development participation legal agreements. DWR allows developer to contribute their portion of an infrastructure project that will serve an area larger than one development.

ACTIVITY	LEAD
<b>THEME 2: FOSTER DEVELOPMENT</b>	
<b>Policy 2.4 - Promote Shared Infrastructure Facilities</b>	
Evaluate future wastewater treatment capacity needs and location(s) for new and/or expanded water reclamation facilities.	
<b>Policy 2.5 - Allow Corner convenience Stores in Defined Residential Nodes</b>	
Amend the County Zoning Resolution to allow for convenience shopping in medium and high density residential areas if certain criteria for parcel size, aesthetics, etc. are met.	P&D, Economic Analysis Division, BOC
<b>THEME 3: MAINTAIN MOBILITY AND ACCESSIBILITY</b>	
<b>Policy 3.1 - Enhance Signal Coordination and Intelligent Transportation Systems (ITS)</b>	
Continue to identify areas in need of signal coordination and/or ITS improvements.	DOT, P&D, DoFS
Maintain County funding source for improvements.	DOT, P&D, DoFS
Installation of ITS Improvements.	DOT
<b>Policy 3.2 - Promote Inter-Parcel Access on arterials in New Development and Redevelopment to Cut Down on Curb Cuts</b>	
Update the access management portion of the county's existing activity center/corridor overlay districts overlay zone.	GCDOT, P&D, DoFS
Support the interface with GDOT's Navigator System and the County's Smart Commuter Program.	GCDOT



STATUS				NOTES
Completed	Ongoing	Postponed	Dropped	
	X			Evaluation of the County's future wastewater treatment capacity needs and initial site screening is complete. Currently evaluating easement restrictions and conducting site assessments. Ongoing efforts evaluating regional and local wastewater infrastructure and facilities, including basin planning effort and regional conveyance system expansion evaluation. Strategy SI 1.1.6 in the CWP.
X				Unified Development ordinance amendment adopted in September 2023.
	X			Ongoing action as part of CTP. Strategy T 3.2.2 in the CWP.
	X			Ongoing action as part of CTP. Strategy T 3.2.3 in the CWP.
	X			Ongoing action as part of CTP. Strategy T 3.2.4 in the CWP.
		X		Not included in recent update. Strategy LU 1.2.9 in the CWP.
			X	No longer a priority.

ACTIVITY	LEAD
<b>THEME 3: MAINTAIN MOBILITY AND ACCESSIBILITY</b>	
<b>Policy 3.3 - Enhance Incident Management (Traffic Control Center)</b>	
Identify and prioritize additional resources for incident management.	DOT
<b>Policy 3.4 - Establish a Road Connectivity Requirement for New Development</b>	
Define block lengths for urban and suburban areas.	P&D, GCDOT
Adopt a Connectivity Index for all new residential subdivisions.	P&D, GCDOT
Develop and incorporate connectivity standards for new development into County's Development Regulations.	P&D, GCDOT
Research doing corridor studies.	P&D, GCDOT
<b>Policy 3.5 - Create Transit Oriented Development (TOD) at Proposed Transit Stations/Hubs</b>	
Identify possible transit alignments.	P&D, DOT
Identify areas that would be suitable for TOD and station development.	P&D, GCDOT, OED
Create incentives to promote development in TOD areas.	P&D, OED, BOC
<b>Policy 3.6 - Support the Recommendations and Policies of the Transit Development Plan</b>	
Identify additional areas to be served by transit.	GCDOT
Evaluate funding sources and strategically pursue state and federal aid for additional transit needs.	BOC
Develop and implement transit promotion campaign.	GCDOT

STATUS				NOTES
Completed	Ongoing	Postponed	Dropped	
			X	No longer a priority.
X				Made updates in UDO 9/26/2023.
			X	Decided not to pursue in favor of alternatives.
		X		Decided not to pursue in favor of developing alternative approaches to establish connectivity.
	X			Ongoing as part of CTP. Strategy LU 1.2.1 in the CWP.
X				Adopted Transit Development Plan in 2023.
	X			Ongoing as part of specific area studies (Satellite BRT, Gwinnett Safe and Multimodal Access Study). Strategy T 5.1.3 in the CWP.
	X			Density incentives for some transit components in UDO. Needs to be expanded. Strategy T 5.1.4 in the CWP.
X				Adopted Transit Development Plan in 2023.
	X			Ongoing following recommendations from Transit Development Plan in 2023. Strategy T 5.1.5 in the CWP.
	X			Adopted Transit Development Plan in 2023. Strategy T 4.1.5 in the CWP.

ACTIVITY	LEAD
<b>THEME 3: MAINTAIN MOBILITY AND ACCESSIBILITY</b>	
<b>Policy 3.7 - Adopt and Promote Land Use Policies that Support the Recommendations and</b>	
Prioritize capacity improvements projects.	GCDOT, P&D
Establish policy that, where feasible, new roadway construction will consider bike lanes and multiuse paths to provide alternative transportation.	GCDOT
Develop and implement funding plans for projects.	GCDOT, P&D, DoFS
Improve road connections to Fulton/Forsyth per CTP.	GCDOT
<b>THEME 4: PROVIDE MORE HOUSING CHOICES</b>	
<b>Policy 4.1 - Preserve and Expand Housing for All Income Levels and Phases of Life</b>	
Provide rehabilitation and maintenance assistance from HUD grant funds and private sources to homeowners and to existing multifamily projects that preserve affordable workforce housing.	DoFS, P&D
Provide financial assistance from HUD grant funds and private sources to private and/or nonprofit developers to acquire and rehabilitate substandard single-family housing for sale as affordable workforce housing to qualifying families.	DoFS, P&D
Provide financial assistance from HUD grant funds to private/nonprofit developers to construct new single-family or new multifamily projects to provide affordable workforce housing.	DoFS, P&D
Continue code enforcement through Quality of Life Unit to ensure that properties are maintained.	Gwinnett County Police - Quality of Life Unit
Consider creating a Housing Task Force to evaluate issues related to mixed income multi-family housing, Senior housing, workforce housing, creation of an incentive-based moderately priced dwelling unit (MPDU) ordinance, and housing for persons with special needs.	BOC

STATUS				NOTES
Completed	Ongoing	Postponed	Dropped	
<b>Policies in the Comprehensive Transportation Plan (CTP)</b>				
X				Accomplished through CTP and TDP updates.
X				Established as current policy.
	X			Ongoing as directed by CTP. Strategy T 3.3.1 in the CWP.
			X	Replaced by new CTP. Strategy T 3.3.1 in the CWP.
	X			Advancing through CDBG, Housing NOFA. Strategy H 4.2.3. in the CWP.
	X			Advancing through CDBG, Housing NOFA. Strategy H 5.1.7 in the CWP.
	X			Advancing through CDBG, Housing NOFA. Strategy H 5.1.8 in the CWP.
	X			Ongoing through GCPS programs. Strategy H 4.2.4 in the CWP.
X				Completed during Housing Action Plan process, determined different direction for strategic housing initiatives.

ACTIVITY	LEAD
<b>THEME 4: PROVIDE MORE HOUSING CHOICES</b>	
<b>Policy 4.2 - Expand Maintenance and Rehabilitation Assistance to Homeowners</b>	
Provide rehabilitation assistance from HUD grant funds for homeowner occupied dwellings.	DoFS, P&D
Expand program beyond HUD grant funds to include County funds for commercial properties.	BOC
<b>Policy 4.3 - Support Expanded Housing Opportunities for Seniors</b>	
Establish a system to disburse CDBG funds through a process to nonprofit organizations that assist with low income citizens, seniors, at risk individuals, disabled citizens, and others with issues related to housing.	P&D, DoCS
Establish an education program and appoint an education program manager to coordinate the structure of courses, counseling options, and marketing of the program.	P&D
Pursue locating and studying TOD sites to develop with transit components.	P&D, BOC
<b>THEME 5: KEEP GWINNETT A PREFERRED PLACE</b>	
<b>Policy 5.1- Improve the Walkability of Gwinnett's Activity Centers and Neighborhoods</b>	
Implement projects and design guidelines from updated Gwinnett Open Space and Greenways Master Plan.	P&D, DoCS, DOT
Design/redesign busy intersections and midpoint crossings to improve pedestrian/bicycle safety.	DOT
Coordinate and implement appropriate transportation improvements to maintain safe and efficient access to Post-Secondary institutions.	P&D, DoCS, DOT

STATUS				NOTES
Completed	Ongoing	Postponed	Dropped	
	X			Advancing through HOME Grants. Strategy H 4.2.3 in the CWP.
	X			Seeking funding opportunities. Strategy H 5.1.10 in the CWP.
X				Managed by Housing and Community Development Division.
X				Managed by Housing and Community Development Division.
	X			Seeking federal grants, master planning for key locations. Strategy H 4.1.3 in the CWP.
	X			Advancing as directed by CTP and Countywide Trails Plans. Strategy T 1.1.6 in the CWP.
	X			Advancing as directed by CTP. Strategy T 1.2.6 in the CWP.
	X			Advancing as directed by CTP. Strategy T 1.2.5 in the CWP.

ACTIVITY	LEAD
<b>THEME 5: KEEP GWINNETT A PREFERRED PLACE</b>	
<b>Policy 5.2 - Promote and Support Georgia Gwinnett College</b>	
Develop a detailed land use plan for areas around colleges in collaboration with the institutions and surrounding jurisdiction(s).	P&D, DoFS
Encourage open communication between colleges/universities and organizations promoting the SR 316 corridor.	P&D
<b>Policy 5.3 - Invest in Youth Enrichment Programs</b>	
Identify programs to expand.	HHS, DoCS
Identify new programs to offer.	HHS, P&R, DoCS
Allocate additional funding resources.	BOC
<b>Policy 5.4 - Draft Design Guidelines for Areas That Are Ready for Redevelopment or New Development</b>	
Utilize overlay districts and other tools to assist in guidance and decision making.	P&D
<b>Policy 5.5 - Provide Venues to Celebrate the Cultural Diversity of the County</b>	
Develop initiatives to engage with and leverage the diversity of our community.	Chamber of Commerce, DoCS
Develop criteria for promoting existing cultural facilities.	DoCS, BOC
Develop program to increase number of cultural outreach activities.	Chamber of Commerce, DoCS
<b>Policy 5.6 - Expand Presence of Arts Community</b>	
Support nonprofit Artworks! Organization.	



STATUS				NOTES
Completed	Ongoing	Postponed	Dropped	
	X			Lower priority action, to be rolled into new project in 2045 Unified Plan. Strategy CR 5.2.2 in the CWP.
	X			Ongoing action led by Planning and Development, Rowen Foundation, and other entities. Strategy CR 5.2.2 in the CWP.
	X			Identified Head Start Program and OneStop Centerville as key initiatives. Strategy CR 5.1.3 in the CWP.
	X			Identified Middle School After School Programming as the greatest need. Exploring funding options. Strategy CR 5.1.4 in the CWP.
	X			Considering in 2024. Strategy CR 5.1.5 in the CWP.
	X			Lower priority action. Strategy LU 2.1.7 in the CWP.
	X			Ongoing through regular outreach by County agencies and partners. Strategy LU 3.2.5 in the CWP.
	X			Ongoing through regular outreach by County agencies and partners. Strategy LU 3.2.6 in the CWP.
	X			Ongoing through regular outreach by County agencies and partners. Strategy LU 3.2.7 in the CWP.
	X			Recently adopted Create Gwinnett: Arts and Culture Master Plan. Strategy CR 4.2.3 in the CWP.

ACTIVITY	LEAD
<b>THEME 5: KEEP GWINNETT A PREFERRED PLACE</b>	
<b>Policy 5.7 - Provide Incentives for Enhanced Open Space/Trails</b>	
Determine the regulations or incentives/bonus requirements in relevant zoning districts	P&D, DoCS, BOC
Revise Development Regulations appropriately	P&D, BOC
<b>Policy 5.8 - Create Trail Connections Between Existing Parks, Schools, Libraries, and Other</b>	
Engage CIDs to encourage inclusion of privately owned and maintained open spaces in areas where park space has traditionally been limited	P&D, DoCS
Utilize and promote new zoning districts that have incentivized inclusion of open space and trail facilities	P&D, DoCS
Develop mechanisms for including usable common open space, parks and other community features in new developments	P&D, DoCS, BOC

STATUS				NOTES
Completed	Ongoing	Postponed	Dropped	
X				Density bonuses in Mixed Use Districts
X				UDO Amendments 9/26/2023
<b>Community Facilities as Appropriate</b>				
	X			Being discussed as part of Gwinnett Place Mall Redevelopment. Strategy CR 2.1.2 in the CWP.
X				Density bonuses in Mixed Use Districts
X				50% of required open space must be usable in UDO Amendments adopted 9/26/2023

